Phonographic Performance Limited 1975 Pension and Life Assurance Scheme Implementation Statement Year Ending 30 June 2024

Glossary

| ESG | Environmental, Social and Governance |
|--------------------|---|
| Investment Adviser | First Actuarial LLP |
| LGIM | Legal & General Investment Management |
| Scheme | Phonographic Performance Limited 1975 Pension and Life Assurance Scheme |
| Scheme Year | 1 July 2023 to 30 June 2024 |
| SIP | Statement of Investment Principles |
| UNPRI | United Nations Principles for Responsible Investment |

Introduction

This Implementation Statement reports on the extent to which, over the Scheme Year, the Trustees have followed their policy relating to the exercise of rights (including voting rights) attaching to the Scheme's investments. In addition, the Implementation Statement summarises the voting behaviour of the Scheme's investment managers and includes details of the most significant votes cast and the use of the services of proxy voting advisers.

In preparing this statement, the Trustees have considered guidance from the Department for Work & Pensions which was updated on 17 June 2022.

Relevant investments

The Scheme's assets are invested in pooled funds and some of those funds include an allocation to equities. Where equities are held, the investment manager has the entitlement to vote.

At the end of the Scheme Year, the Scheme invested in the following funds which included an allocation to equities:

LGIM Future World Multi-Asset Fund

The Trustees' policy relating to the exercise of rights

Summary of the policy

The Trustees' policy in relation to the exercise of rights (including voting rights) attaching to the investments is set out in the SIP. The SIP was updated during the Scheme year to reflect changes made to the Scheme's investment strategy, but wording relating to the exercise of rights was not revised. A summary of this wording is as follows:

- The Trustees believe that good stewardship can help create, and preserve, value for companies and markets as a whole.
- The Trustees invest in pooled investment vehicles and therefore accept that ongoing engagement with the underlying companies (including the exercise of voting rights) will be determined by an investment managers own policies on such matters.
- When selecting a fund, the Trustees consider amongst other things, the investment manager's policy in relation to the exercise of the rights (including voting rights) attaching to the investments held within the fund.
- When considering the ongoing suitability of an investment manager, the Trustees (in conjunction with their Investment Adviser) will take account of any particular characteristics of that manager's engagement policy that are deemed to be financially material.
- The Trustees will normally select investment managers who are signatories to the UN Principles for Responsible Investment (UNPRI).
- If it is identified that a fund's investment manager is not engaging with companies the Trustees may look to replace that fund. However, in the first instance, the Trustees would normally expect their Investment Adviser to raise the Trustees' concerns with the investment manager.

Has the policy been followed during the Scheme Year?

The Trustees' opinion is that their policy relating to the exercise of rights (including voting rights) attaching to the investments has been followed during the Scheme Year. In reaching this conclusion, the following points were taken into consideration:

- There has been no change to the Trustees' belief regarding the importance of good stewardship.
- The Scheme's invested assets remained invested in pooled funds over the period.
- During the Scheme Year, the Trustees introduced allocations to the LGIM Matching Core Fixed Long Fund and the M&G Total Return Credit Investment Fund. The Trustees considered the ESG characteristics of these funds before selecting them but, because the funds do not include an allocation to equities, consideration of the exercise of voting rights was not relevant.
- During the Scheme Year, the Trustees considered the voting records of the investment managers over the period ending 30 June 2023.
- Since the end of the Scheme Year, an updated analysis of the voting records of the investment managers based on the period ending 30 June 2024 has been undertaken as part of the work required to prepare this Implementation Statement. A summary of the key findings from that analysis is provided below.
- The investment managers used by the Scheme are signatories to the UNPRI.

LGIM's Voting Record

A summary of LGIM's voting record is shown in the table below.

| Investment Manager | | Split of votes: | | | |
|--------------------|-----------------|-----------------|-----------------------|-------------------------|--|
| | Number of votes | For | Against / withheld | Did not vote/ abstained | |
| LGIM | 120,000 | 76% | 24% | 1% | |

Notes

Split of votes may not sum to 100% due to rounding.

These voting statistics are based on the manager's full voting record over the 12 months to 30 June 2024 rather than votes related solely to the funds held by the Scheme.

Use of proxy voting advisers

| Investment Manager | Who is their proxy voting adviser? | How is the proxy voting adviser used? |
|--------------------|------------------------------------|---|
| LGIM | ISS and IVIS | ISS and IVIS provide research and ISS administer votes. However, all voting is determined by guidelines set by LGIM. |

The investment manager's voting behaviour

The Trustees have reviewed the voting behaviour of the investment manager by considering the following:

- broad statistics of LGIM's voting record such as the percentage of votes cast for and against the recommendations of boards of directors (i.e. "with management" or "against management");
- the votes cast by LGIM in the year to 30 June 2024 on the most contested proposals in nine categories across the UK, the US and Europe;
- LGIM's policies and statements on the subjects of stewardship, corporate governance and voting.

The Trustees have also compared the voting behaviour of LGIM with its peers over the same period.

Further details of the approach adopted by the Trustees for assessing voting behaviour are provided in the Appendix.

The Trustees' key observations are set out below.

Voting in significant votes

Based on information provided by the Trustees' Investment Adviser, the Trustees have identified significant votes in nine separate categories. The Trustees consider votes to be more significant if they are closely contested. i.e. close to a 50:50 split for and against. A closely contested vote indicates that shareholders considered the matter to be significant enough that it should not be simply "waved through". In addition, in such a situation, the vote of an individual investment manager is likely to be more important in the context of the overall result.

The five most significant votes in each of the nine categories based on shares held by the Scheme's investment managers are listed in the Appendix. In addition, the Trustees considered each investment manager's overall voting record in significant votes (i.e. votes across all stocks not just the stocks held within the funds used by the Scheme).

Analysis of voting behaviour

The Trustees note that LGIM's voting record continues to compare very favourably with its peers. As in previous years, analysis of LGIM's voting record identifies clear evidence that the manager is willing to vote against company directors on a broad range of issues.

While LGIM have come under recent criticism from the campaign group Make My Money Matter (MMMM), the Trustees are satisfied that LGIM are among the most proactive of their peers when it comes to voting on climate-related proposals. The voting data analysed includes examples where LGIM have opposed management on the basis of LGIM's assessment that directors' climate transition plans do not go far enough.

Conclusion

Based on the analysis undertaken, the Trustees have no concerns regarding LGIM's voting record.

| ٠. ١ | Mark Douglas | Б (| 5 December 2024 |
|---------|--------------|-------|-----------------|
| Signea: | | Date: | |

For and on behalf of the Trustees of the Phonographic Performance Limited 1975 Pension and Life Assurance Scheme

Significant votes

The table below records how the Scheme's investment managers voted in the most significant votes identified by the Trustees.

| Company | Meeting Date | Proposal | Votes For (%) | Votes Against (%) | LGIM |
|---|--------------------------|--|---------------------|-------------------------|------------|
| Audit & Reporting | | | | | |
| PETS AT HOME GROUP PLC | 06/07/2023 | Re-appoint KPMG LLP as auditor of the Company. | 78 | 22 | Against |
| OCADO GROUP PLC | 29/04/2024 | Allow the Board to Determine the Auditor's Remuneration | 81 | 19 | For |
| TOTALENERGIES SE | 24/05/2024 | Appoint EY as the Auditors of Sustainability Reporting | 75 | 19 | For |
| SALESFORCE.COM INC | 27/06/2024 | Appoint the Auditors | 81 | 18 | Against |
| GEBERIT AG | 17/04/2024 | Appoint PwC as Auditors | 82 | 18 | Against |
| Shareholder Capital & Rights | | | | | |
| HARGREAVES LANSDOWN PLC | 08/12/2023 | Authorise Share Repurchase | 75 | 25 | For |
| | ,, | Issue Shares for Cash for the Purpose of Financing an Acquisition or Other | | | |
| ENERGEAN PLC | 23/05/2024 | Capital Investment | 76 | 24 | For |
| HAYS PLC | 15/11/2023 | Authority to Allot Shares | 76 | 24 | For |
| ORANGE S.A | 22/05/2024 | Approve Issue of Shares for Employee Saving Plan | 19 | 78 | Against |
| TRIPLE POINT SOCIAL HOUSING REIT PLC | 16/05/2024 | Issue Shares for Cash for the Purpose of Financing an Acquisition or Other Capital Investment | 79 | 21 | For |
| Pay & Remuneration | | | | | |
| ALCON AG | 08/05/2024 | Approve the Remuneration Report | 49 | 49 | Against |
| 3M COMPANY | 14/05/2024 | Advisory Vote on Executive Compensation | 45 | 54 | Against |
| SMITH & NEPHEW PLC | 01/05/2024 | Approve New Executive Share Option Scheme/Plan | 56 | 44 | Against |
| MTU AERO ENGINES HOLDINGS AG | 08/05/2024 | Approve Remuneration Policy | 57 | 43 | Against |
| SPIRENT COMMUNICATIONS PLC | 01/05/2024 | Approve Remuneration Policy | 56 | 43 | Against |
| Constitution of Company, Board & Advisers | | | | | |
| DARKTRACE PLC | 07/12/2023 | Elect Patrick Jacob - Non-Executive Director | 43 | 56 | Against |
| UBER TECHNOLOGIES INC | 06/05/2024 | Elect David I. Trujillo - Non-Executive Director | 56 | 44 | Against |
| ALEXANDRIA R E EQUITIES INC | 14/05/2024 | Elect James P. Cain - Non-Executive Director | 57 | 43 | Against |
| GIVAUDAN SA | 21/03/2024 | Re-elect Tom Knutzen - Non-Executive Director | 59 | 40 | Against |
| THE COCA-COLA COMPANY | 01/05/2024 | Elect Thomas S. Gayner - Non-Executive Director | 61 | 39 | Against |
| Merger, Acquisition, Sales & Finance | | | | | |
| HOCHSCHILD MINING PLC | 13/06/2024 | Approve of the Rule 9 Waiver | 63 | 37 | Against |
| DASSAULT SYSTEMES SE | 22/05/2024 | Delegate Power to the Board to Decide One or More Demergers | 78 | 22 | Against |
| | | Authority to issue bonds with warrants and/or convertible bonds; create a | | | |
| SYMRISE AG | 15/05/2024 | conditional capital and related amendments to the articles of association | 86 | 14 | For |
| APAX GLOBAL ALPHA LIMITED | 01/05/2024 | Approve the Winding up of the Company | 11 | 89 | Against |
| RHEINMETALL AG | 14/05/2024 | Issue warrants/convertible bonds | 92 | 8 | For |
| Climate Related Resolutions | | | | | |
| Shell plc | 21/05/2024 | Say on Climate | 73 | 21 | Against |
| REPSOL SA | 09/05/2024 | Advisory Vote on the Company's Energy Transition Strategy | 70 | 21 | Against |
| FERROVIAL S.A. | 11/04/2024 | Say on Climate | 90 | 7 | Against |
| TOTALENERGIES SE | 24/05/2024 | Opinion on the Sustainability & Climate - Progress Report 2024 | 94 | 4 | Against |
| AVIVA PLC | 02/05/2024 | Approve Climate-Related Financial Disclosure | 95 | 2 | For |
| Other Company Resolutions | | | | | |
| INVESTEC PLC | 03/08/2023 | Investec plc: Approve Political Donations | 76 | 23 | For |
| ENERGEAN PLC | 23/05/2024 | Meeting Notification-related Proposal | 78 | 22 | For |
| NCC GROUP PLC | 30/11/2023 | Approve Political Donations | 79 | 21 | For |
| BRITISH LAND COMPANY PLC | 11/07/2023 | Meeting Notification-related Proposal | 86 | 13 | For |
| BAE SYSTEMS PLC | 09/05/2024 | Approve Political Donations | 87 | 13 | For |
| Governance & Other Shareholder Resolutions | ((| | | | _ |
| PROLOGIS INC ABBVIE INC | 09/05/2024 03/05/2024 | Simple Majority Voting Simple Majority Voting | 50 49 | 50 51 | For |
| | | Introduce Majority Voting for Director Elections | | 49 | For |
| HUMANA INC. DEXCOM INC | 18/04/2024 | Transparency in Lobbying | 51 51 | 49 48 | For |
| CIGNA CORPORATION | 22/05/2024 24/04/2024 | Right to Call Special Meetings | 48 | 48 51 | For For |
| Environmental & Socially Focussed Shareholder | | non-re-am-ap-and meetings | 40 | 51 | 101 |
| AMERICAN TOWER CORPORATION | | Disclosure of Racial and Gender Pay Gaps | 49 | 51 | For |
| NETFLIX INC | 06/06/2024 | | 43 | 56 | For |
| THE BOEING COMPANY | 17/05/2024 | Report on Diversity, including pay | 38 | 60 | For |
| | | | 5.0 | | |
| APPLE INC | 28/02/2024 | Report on Use of Al | 36 | 61 | For |

<u>Note</u>

Where an investment manager's voting record has not been provided for each fund, reliance is placed on periodic stock holding information to identify votes relevant to the fund. This means it is possible that some of the votes listed above may relate to companies that were not held within a pooled fund at the date of the vote. Equally, it is possible that there are votes not included above which relate to companies that were held within a fund at the date of the vote.

Methodology for determining significant votes

The methodology used to identify significant votes for this statement uses an objective measure of significance: the extent to which a vote was contested - with the most Significant Votes being those which were most closely contested.

The Trustees believe that this is a good measure of significance because, firstly, a vote is likely to be contentious if it is finely balanced, and secondly, in voting on the Trustees' behalf in a finely balanced vote, an investment manager's action will have more bearing on the outcome.

If the analysis was to rely solely on identifying closely contested votes, there is a chance many votes would be on similar topics which would not help to assess an investment manager's entire voting record. Therefore, the assessment incorporates a thematic approach; splitting votes into nine separate categories and then identifying the most closely contested votes in each of those categories.

A consequence of this approach is that the total number of Significant Votes is large. This is helpful for assessing an investment manager's voting record in detail but it presents a challenge when summarising the Significant Votes in this statement. Therefore, for practical purposes, the table on the previous page only includes summary information on each of the Significant Votes.

The Trustees have not provided the following information which DWP's guidance suggests could be included in an Implementation Statement:

- Approximate size of the Scheme's holding in the company as at the date of the vote.
- If the vote was against management, whether this intention was communicated by the investment manager to the company ahead of the vote.
- An explanation of the rationale for the voting decision, particularly where: there was a
 vote against the board; there were votes against shareholder proposals; a vote was
 withheld; or the vote was not in line with voting policy.
- Next steps, including whether the investment manager intends to escalate stewardship efforts.

The Trustees are satisfied that the approach used ensures that the analysis covers a broad range of themes and that this increases the likelihood of identifying concerns about an investment manager's voting behaviour. The Trustees have concluded that this approach provides a more informative assessment of an investment manager's overall voting approach than would be achieved by analysing a smaller number of votes in greater detail.

Investment manager voting policies

For more information concerning LGIM's voting policies and rationale, please visit the link below:

https://vds.issgovernance.com/vds/#/MjU2NQ==/